

Summary of Duty Performance of the Board of Directors in the Past Year**Set Policy and Business Direction**

The Board of Directors has determined and reviewed the Company's vision, mission, strategies, business plan and budget as well as to govern the management to follow such business plan and budget. The Board of Directors reviews, revises and approve the Company's vision, mission, Corporate Governance Policy, Business Ethics annually and co-considers in strategies, goal, direction, business plan, budget, internal control and internal audit systems, and risk management. The Audit Committee will follow up progress of such matters regularly reports to the Board of Directors. The Board of Directors also governs the management to follow such business plan and budget with efficiency and profitability for the highest economic value to the Company and the best stability to the shareholders. The Board of Directors has not only ensure the Company and its management to oversee the value of all stakeholders, neither derive personal benefit nor create any competition with the Company and its subsidiaries. The Board of Directors also conduct the business with great awareness in ethical, moral and compliance to the Company's Articles of Associations, laws and regulations of the SET and the SEC. The Board of Directors has provided effective internal control system, internal auditing and risk management measures for the Company, and assigned the Audit Committee to monitor and regularly report to the Board of Directors.

The Company's vision, mission, business direction, Corporate Governance Policy, Risk Management Policy and Business Ethics have been posted on the Company's website at www.samtel.com under the section "Corporate Governance" and disclosed in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) under the governance of the Corporate Governance Committee to have all employees to strictly conform and practice.

In addition, the Company has communicated vision, mission, objective and business goals throughout the Company in order to drive the business in the same direction. The Company has organized management meeting for manager level up twice a year and communicated the matters to all employees in the organization through various media such as e-mail, computer screen saver, message on public relations board and company's elevator and other online media in the Company.

In 2025, the Board of Directors at Meeting No. 5/2025, held on 13 November 2025, reviewed the vision, mission, Corporate Governance Policy, Business Ethics and Corruption Prevention Policy to be consistent with the goals and Company's business strategy.

Monitoring on Business Ethics

The Company conveyed business ethics practices via various channels and the Company also specified that all directors, executives and employees have responsibility to acknowledge and comply with the Company's policies and regulations. The supervisors or the superior officers at all level have to monitor the compliance with the business ethics as well as to give recommendation and advise in case there is a problem on making decision or performing the works concerning the business ethics which have not been specified elsewhere. However, such recommendation must be based on the legal rules and it must not against the policy or business ethics of the Company, must not have negative impact to the Company's image including must not cause negative effect to the Company's stakeholders. The Company shall revise and improve its business ethics policy continually to make it always appropriate and up-to-date.

In the event that it is found that there is a violation of the business ethics, the supervisor shall undertake the necessary measures to solve or make good of such action or may issue a warning notice, as the case may be. The wrongdoer shall be subject to disciplinary penalty and may also be faced with legal penalty, if such action is against the law.

Moreover, the Company also has one more channel to receive the misconduct information or complaint or opinion on violation of law or ethics including on the behavior which may lead to the corruption or inequality treatment, the details on procedures and methods on informing such information, as well as the protection of the informant can be found in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the section of "6. Corporate Government" under the subject "6.1.2 Policy and Guidelines Related to Shareholders and Stakeholders".

In addition, the Company has continuously communicated, disseminated, and promoted compliance with its Business Ethics to ensure that directors, executives, and employees at all levels are aware of, understand, and adhere to them as guidelines in the operations.

In 2025, the Company has conducted the following operations:

- Communicated Business Ethics to all directors through the Company's intranet to ensure their acknowledgement;
- Organized an online Business Ethics training courses for executives and employees at all levels, with 90% of executives and employees participated in the training and passed the test;

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- Incorporated Business Ethics as part of the orientation program for new employees to foster understanding and serve as a guideline for their work performance, with 100% of new employees attending the program.

According to regulation of the adequacy evaluation of internal control and comply with Corporate Governance of the Company. The Company provided Business Ethics assessment for management to evaluate their practice of business ethics and report to Audit Committee. From the assessment, evaluated in the above areas, has an **excellent** average score of 100%.

In the past year, the Company found zero case non-compliant with the Company's business ethics.

Selection, Development and Evaluation of Duty Performance of the Board of Directors

Selection and Appointment of Directors and Management

Qualifications of independent directors

1. Holding not more than 0.5 percent of the total number of voting rights of the Company, parent company, subsidiaries, affiliates, major shareholder or controlling person of the Company, including the shares held by related persons of the independent director;
2. Neither being nor used to be an Executive director, employee, staff or advisor who receives a salary; or controlling person of the Company, parent company, subsidiaries, affiliates, same-level subsidiaries, major shareholder or controlling person of the Company unless the foregoing status has ended not less than two years prior to the date of appointment;
3. Not being a person related by blood or legal registration such as father, mother, spouse, sibling and child, including spouse of child of other director, executive, major shareholder, controlling persons, or persons to be nominated as a director, executive or controlling person of the Company or subsidiaries;
4. Neither having nor used to have a business relationship with the Company, parent company, subsidiaries, associate company, major shareholder or controlling person, in the manner which may interfere with his independent judgment, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, parent company, subsidiaries, affiliates, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the date of appointment.
The aforementioned business relationship is inclusive of any normal business transaction, rental or lease of property, transaction relating to assets or services, or grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions. These result in the Company or counterparty being liable to indebtedness payable to the other party in the amount from 3% of net tangible assets of the Company or from Baht 20 million, whichever is lower. The amount of indebtedness, included the obligation incurred during 1 year prior to the date of having a business relationship with the same person, is determined by the calculation method for value of connected transactions under the Notification of the Capital Market Supervisory Board concerning regulations in respect of an entering into connected transaction mutatis mutandis.
5. Neither being nor used to be an auditor of the Company, parent company, subsidiaries, affiliates, major shareholder or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, parent company, subsidiaries, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the date of appointment;
6. Neither being nor used to be a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding two million baht per year from the Company, parent company, subsidiaries, associate companies, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than two years prior to the date of appointment;
7. Not being a director appointed as a representative of directors of the Company, major shareholder or shareholder who is related to the Company's major shareholder;
8. Not undertaking any business in the same nature and in significant competition to the business of the Company or subsidiaries or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding 1 percent of the total number of shares with voting rights of other company which undertakes business in the same nature and in significant competition to the business of the Company or subsidiaries;
9. Not having any characteristic which cause the inability to express independent opinions with regard to the Company's business operations.

The Company has policies and guidelines regarding the nomination and appointment of directors, management, and management succession plans. Details are shown in the section "6. Corporate Governance Policy" under the subject "6.1.1 Policy and Guidelines for the Board".

Report on the Significant Activities on Corporate Governance

In 2025, the Board of Directors has considered and approved the re-appointment of directors and sub-committees of the Company, as follows:

1. Considered and approved the re-appointment of directors as list below to be the Directors of the Company for another term;
 1. Mr. Sirichai Rasameechan Independent Director
 2. Mr. Charoenrath Vilailuck Executive Board
 3. Mr. Thananan Vilailuck Executive Board
2. Considered and approved the appointment of the member of committees who has been retired by rotation as follows;
 - Approved the re-appointment of Miss Rapeepan Luangaramrut as Nominating and Compensation Committee Member;
 - Approved the re-appointment of all members of the Executive Board;
 - Approved the re-appointment of all members of the Corporate Governance Committee;
 - Approved the re-appointment of all members of the Risk Management Committee;
 - Approved the re-appointment of all members of the Sustainable Development Committee.

In order that, the directors and sub-committees that have been recruited and appointed are knowledgeable, capable, experienced, and have satisfactory performance throughout their tenure, and consistent with the Company's business strategy. Also, useful for setting directions and action plans of the Company's business groups.

Development of Directors and Management

Development of Directors

The Company provides orientation for new directors every time on the Board of director positions additional.

In addition, the Company also encourages all directors to strengthen their skills and knowledge for performing their duties including knowledge and understanding of relevant law and standards, and other applicable obligations, risk factors, and the Company's business environment. The board should receive accurate, timely and clear information, including timely and regular updates. However, the Directors have attended training in various courses, such as, the Thai Institute of Directors Association (IOD), especially the Director Certification Program (DCP), Director Accreditation Program (DAP) arranged by the Thai Institute of Directors (IOD). Five of the existing directors had joined DCP program and 6 directors joined DAP program. Each year, the Company shall submit the training courses arranged by various institutes to the Committee members for their consideration on attendance pursuant to their needs.

In 2025, the directors have attended the additional training courses as follows:

Directors	Courses
1. General Sumpun Boonyanun	<ul style="list-style-type: none"> • The 2025 annual Audit Committee seminar on the topic "In the Winds of Change" organized by EY Office Limited. • Seminar on "The Evolving Role of Audit Committee in Fostering Trust and Transparency" organized by the Thai Institute of Directors. • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).
2. Mr. Vichai Pokasamrit	<ul style="list-style-type: none"> • The 2025 annual Audit Committee seminar on the topic "In the Winds of Change" organized by EY Office Limited. • Seminar on "The Evolving Role of Audit Committee in Fostering Trust and Transparency" organized by the Thai Institute of Directors. • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).
3. Miss Rapeepan Luangaramrut	<ul style="list-style-type: none"> • The 2025 annual Audit Committee seminar on the topic "In the Winds of Change" organized by EY Office Limited. • Seminar on the "Boardroom Excellence: A Key to Corporate Success" program, supported by the Stock Exchange of Thailand. • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).

Directors		Courses
4. Mr. Sirichai	Rasameechan	<ul style="list-style-type: none"> • Online Director's Briefing 4/2025 Topic : ESG Risk Mitigation: Essential Insights for Directors Before Risks Turn into Organizational Challenges by the SET and The Thai Institute of Directors Association (IOD). • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).
5. Mr. Kajornvut	Tayanukorn	<ul style="list-style-type: none"> • Seminar on the "Boardroom Excellence: A Key to Corporate Success" program, supported by the Stock Exchange of Thailand.
6. Mr. Charoenrath	Vilailuck	<ul style="list-style-type: none"> • The Programme for Senior Executives on Justice Administration Batch 29 Judicial Training Institute in Sep. 2024 – Jul. 2025. • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).
7. Mr. Watchai	Vilailuck	<ul style="list-style-type: none"> • Rule of Law for Democracy Program, Class 13, College of the Constitutional Court in Feb.-Oct. 2025. • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).
8. Mr. Thananan	Vilailuck	<ul style="list-style-type: none"> • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).
9. Mr. Jong	Diloksombat	<ul style="list-style-type: none"> • "Awaring insight in the global and Thai economies by Associate Professor Thanavath Phonvichai, Ph.D. of The University of the Thai Chamber of Commerce (UTCC).

Development of Managements

The managerial competency program, courses have been designed for management level in order to develop in managerial competency to strengthen leadership and management skills for executives as well as prepare promotion qualification in the future for pre-executive or talent employees. Moreover, this program would elaborately lead executives to support organization's business growth and prepare the Company to become business leader in the industry existed.

Detail of the Development of Management in 2025 are reported in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) under Section "3.Driving Business for Sustainability under the subject "3.4.2 Social operating results".

Evaluation of Duty Performance of the Board of Directors, Executive Chairman and Company Secretary

1) Board Self-Assessment

The Corporate Governance Committee has initiated the Self Assessment form for Board members to review and evaluate their performance for 2025 as a whole. The Company has applied SET's assessment form in appropriate to the Company. The assessment form, which has been approved by the Board of Directors at its Meeting No. 5/2025 held on 13 November 2025, was distributed to all directors for assessment. The questionnaire covers the following areas:

- Structure and Qualification
- Role & Responsibilities
- Meeting
- Board performance
- Relationship with the executives
- Self-Development and management development

From the assessment which been completed by the Board members, total number of directors (9) agreed that for the above area, the Board of Directors of the Company has an **excellent** evaluation at the average score of 98.37%.

2) Directors Self-Assessment

The Corporate Governance Committee has initiated the Self Assessment form for directors to evaluate their performance of director for 2025 and the assessment results were used to develop the performance of director individually. The Company has applied SET's assessment form in appropriate to the Company. The assessment form, which has been approved by the Board of Directors at its Meeting No. 5/2025 held on 13 November 2025, was distributed to all directors for assessment. The questionnaire covers the following areas:

- Structure and Qualification
- Meeting
- Role & Responsibilities
- Self-Development

From the assessment which been completed by the Board members individually, total number of directors (9) agreed that for the above area, the Board of Directors of the Company has an **excellent** evaluation at the average score of 98.46%.

3) Audit Committee Self-Assessment

In order to make the Audit Committee to be able to evaluate its own performance during the previous year with regards to the compliance with prudent practices and the effectiveness, so the evaluation which covered the following topics has been conducted. The Company has applied SET's assessment form in appropriate to the Company. The assessment form, which has been approved by the Board of Directors at its Meeting No. 5/2025 held on 13 November 2025, was distributed to all Audit Committee Members for assessment. The questionnaire covers the following areas:

- Structure and Qualification
- Meeting
- Role & Responsibilities
- Development & Training
- The activities of the Audit Committee
- The relationship among the head of internal audit, auditors and the management team

From the assessment which been completed by 3 Audit Committee Members, the members agreed that the Audit Committee has an **excellent** evaluation at the average score of 99.42%.

4) Committee Self-Assessment

The Corporate Governance Committee has initiated the self-assessment form of committees for 2025 as Executive Board, Corporate Governance Committee, Nominating & Compensation Committee, Risk Management Committee and Sustainable Development Committee. Results of the self-assessment of each committee will use to develop working performance of them for more efficiency and to be in line with the responsibilities assigned from the Board of Directors. The Company has applied SET's assessment form in appropriate to the Company. The assessment form, which has been approved by the Board of Directors at its Meeting No. 5/2025 held on 13 November 2025, was distributed to each committee for assessment. The questionnaire covers the following areas:

- Structure and Qualification
- Meeting
- Role & Responsibilities
- Development & Training

The results from committee's performance self-assessment for 2025 in all of 4 topics were shown below:

1. The Executive Board has an **excellent** evaluation at the average score of 97.74%.
2. The Corporate Governance Committee has an **excellent** evaluation at the average score of 99.21%.
3. The Nominating & Compensation Committee has an **excellent** evaluation at the average score of 99.65%.
4. The Risk Management Committee has an **excellent** evaluation at the average score of 98.44%.
5. The Sustainable Development Committee has an **excellent** evaluation at the average score of 95.49%.

5) Executive Chairman Assessment

The Corporate Governance Committee has initiated the Assessment for Executive Chairman for 2025 to be used in considering compensation. The form has been approved by the Board of Directors at its Meeting No. 5/2025 held on 13 November 2025, was distributed to all directors for assessment. Assessment result will be considered for remuneration adjustment. The questionnaire covers the following areas:

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- Leadership
- Strategic formulation
- Financial planning and performance
- Board relations
- Risk management and internal control
- Human resources management
- Succession
- Product and service knowledge
- Good corporate governance and code of business conduct

From the assessment which been completed by 8 directors, the directors agreed that the Executive Chairman has an **excellent** evaluation at the average score of 98.03%.

6) Company Secretary Assessment

In order to develop the working efficiency of the Company Secretary, the Company has also been assessed by using the assessment from which has been approved by the Board of Directors at its Meeting No. 5/2025 held on 13 November 2025, was distributed to all directors for assessment. Assessment result will be considered for remuneration adjustment. The questionnaire covers the following areas;

- Skill, Knowledge and Capacity of Company Secretary
- Compliance
- Contact and Coordination
- Documentation
- Meeting Arrangement
- Good Corporate Governance

From the assessment which been completed by 9 directors, the directors agreed that the Company Secretary has an **excellent** evaluation at the average score of 97.78%.

Meeting Attendance and Remuneration Payment to Each Board Member

Meeting Attendance

The Board of Directors Meeting

At a meeting of the Board of Directors, the presence of not less than one-half of the total number of directors is required to constitute a quorum. In the event the Chairman is not present or is unable to discharge his duties, the Vice-Chairman, if any, shall serve as a Chairman. If there is no Vice-Chairman or such Vice-Chairman is unable to discharge his duties, the directors present shall elect one of their members as the Chairman of the said meeting.

The Company set a minimum quorum at the time of voting to be at least two-thirds of all directors attending the meeting.

All resolutions of the Board of Directors' meeting shall be passed by the majority vote of the directors presented at the meeting. Each director shall have one vote, however, the director who has interest in any matter cannot exercise the right of such voting. In case of equality votes, the Chairman shall have a casting vote.

The Board of Directors' meeting schedule has been set at least 5 times a year and may be set additional meetings as appropriate. The Company Secretary Division will propose the meeting date and agendas for next year to the Board of Directors for consideration and approval in November every year. The Meeting date will be set according to the convenience of all Directors. Generally, the Board of Directors' meeting will be hold on February, April, May, August, and November and may be changes or set additional meetings as appropriate. Once the meeting date and the agendas has approved, the Company Secretary will inform the meeting date and agenda to the Directors in advance at the end of the year before the meeting of the following year so that the directors can arrange their time to attend the meeting. The meeting invitation letter clearly states the agenda and includes regular agendas to consider and monitor performance.

The notice of the Board of Directors' meeting with the meeting materials will be delivered by Company Secretary to all directors at least 5 working days prior to the meeting date for consideration. While the Company's Articles of Association stipulate that the notice should be sent to directors no less than 7 days before the meeting date except in urgent cases. In addition, if directors would like to propose the agenda, they will inform prior to the meeting date or propose as other matters in the meeting.

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The average length of the meeting is approximately 2 hours. In 2025, the Board of Directors' meeting, total 5 meetings and the 2025 Annual General Meeting of Shareholder, were as follow:

Directors	Number of Attendance / Total Number of Meeting	
	The Board of Directors' Meeting	The 2025 Annual General Meeting of Shareholder
1. General Sumpun Boonyanun	5/5	1/1
2. Mr. Vichai Pokasamrit	5/5	1/1
3. Miss Rapeepan Luangaramrut	5/5	1/1
4. Mr. Sirichai Rasameechan	5/5	1/1
5. Mr. Kajornvut Tayanukorn	5/5	1/1
6. Mr. Charoenrath Vilailuck	5/5	1/1
7. Mr. Watchai Vilailuck	5/5	1/1
8. Mr. Thananan Vilailuck	5/5	1/1
9. Mr. Jong Diloksombat	5/5	1/1

In 2025, the Board of Directors considered the following agendas:

- Considered the Company Operating Performance and Financial Statements for 2024 as well as quarterly performance of 2025;
- Considered the payment of performance bonus to the directors of the Company;
- Considered the sufficiency of the Company's Internal Control System;
- Considered the related party transactions;
- Considered vision, mission and the Company's 2026 business plan;
- Considered and provide opinions on the agenda for the 2025 Annual General Meeting of Shareholders agenda, for all items, before presenting to the shareholder's meeting;
- Considered the dividend payment for year 2024;
- Considered the interim dividend payment for six months of 2025;
- Considered the appointment of the Committees' members to replace of those who retire by rotation;
- Considered the salary increase for 2026, 2025 bonus and bonus policy for 2026;
- Considered the meeting schedule of the Board of Directors for 2026;
- Considered the Directors & Officer Liabilities and Corporate Reimbursement Insurance;
- Considered and reviewed Corporate Governance policy, business ethics, Corruption Prevention Policy, and the Board of Director and the Committee Charters also considered the criteria of corporate governance assessment survey projects of the listed companies;
- Considered amendments to the Anti-Corruption Policy;
- Considered revising the authority to approve actions;
- Acknowledged to allow the minority shareholders to propose matter in the agenda and enquiries prior to the meeting date of 2025 AGM;
- Acknowledged the 2024 Committees' activities;
- Acknowledged assessment result on quality on arrangement of AGM of Shareholder for 2025;
- Acknowledged result on Corporate Governance of Thai Listed Companies for 2025;
- Acknowledged the self-assessment results of the Board and Committees for 2024 and the performance of the Executive Chairman and Company Secretary for 2024 and consider the criteria for self-assessment of the Board and Committees for 2025 and the evaluation of the Executive Chairman and Company Secretary Form for 2025;
- Acknowledged the report a change of such securities holding of the directors and the managements from the previous meeting;
- Acknowledged the report of the audit committee;
- Acknowledged the credit line status and borrowing of Smart Telcoms Public Company Limited Group.

The minutes for all meetings had been taken, kept and been ready for verification by the directors or any related parties.

Committee

In 2025, numbers of each meeting and time attendance of each member were summarized

Directors	Number of Attendance / Total Number of Meeting					
	Audit Committee	Executive Board Committee	Corporate Governance Committee	Nominating & Compensation Committee	Risk Management Committee	Sustainable Development Committee
1. General Sumpun Boonyanun	4/4			3/3		
2. Mr. Vichai Pokasamrit	4/4		2/2	3/3		
3. Miss Rapeepan Luangaramrut	4/4		2/2	3/3		
4. Mr. Sirichai Rasameechan			2/2	3/3		
5. Mr. Kajornvut Tayanukorn			2/2			
6. Mr. Charoenrath Vilailuck		12/12			3/3	
7. Mr. Watchai Vilailuck		11/12 ⁽¹⁾			3/3	
8. Mr. Thananan Vilailuck		9/12 ⁽¹⁾			3/3	
9. Mr. Jong Diloksombat		12/12	2/2		3/3	3/3
10. Miss Chotika Kamloonwesaruch		12/12				3/3
11. Mr. Suchart Duangtawee		12/12				3/3
12. Mr. Dhilokpat Nisamaneevong		12/12				3/3
13. Miss Kanokwan Chanswangpuvana						3/3
14. Mr. Channat Ketditse						3/3

Remark: ⁽¹⁾ On oversea business trip.

Details of agenda of each committee meetings in 2025 has been disclosed in the Company's Annual Registration Report / Annual Report 2025 (Form 56-1 One Report) under report of the each committee.

Meeting among members of the Non-Executive Directors

In 2025, the non-executive directors arranged one meeting among themselves, without the participation of the management team, on 13 November 2025 to discuss various management-related matters of interest. The results of the meeting were reported to the Board of Directors for acknowledgment.

Remuneration of Directors

The remuneration for the directors comprises meeting allowance and bonus without other benefits. Meeting allowance shall be approved by the Shareholders' Meeting and it shall be paid to the directors who attended the meeting only. Members of the Board of Directors and the Audit Committee shall receive the meeting allowance at the same amount, however, the Chairman shall receive 2 times higher than other directors. The Chairman of the Nominating & Compensation Committee and the Chairman of the Corporate Governance Committee shall receive 33.33 percent higher than other members. The Executive Committee, the Risk Management Committee and the Sustainable Development Committee shall not receive any meeting allowance because they are the Company's executives. The provision of bonus to the directors shall be considered based on appropriateness in various aspects and by compared with other organizations in the same industry which have the same or similar size of business including business operations of the Company, performance and responsibility of the directors and overall business conditions.

The Shareholders in the 2025 Annual General Meeting held on 24 April 2025, approved remuneration for Directors of the Company and Committees' members at the amount of not exceeding Baht 6.5 million the same as previous year which consists of meeting allowance and bonus. The meeting allowance for each meeting participated of the Board of Directors and Committees are as follows:

Board of Directors

- Chairman	Baht	30,000	per meeting
- Director	Baht	15,000	per meeting

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Audit Committee

- Chairman Baht 30,000 per meeting
- Director Baht 15,000 per meeting

Corporate Governance Committee

- Chairman Baht 20,000 per meeting
- Director Baht 15,000 per meeting

Nominating & Compensation Committee

- Chairman Baht 20,000 per meeting
- Director Baht 15,000 per meeting

Cash & Non-Cash Remuneration of Directors and Committees' members of 2025

Directors	Cash Remuneration (Baht)								
	Company							Subsidiaries	Grand Total
	Meeting Allowance ⁽¹⁾					Performance Bonus	Total Cash Remuneration from the Company		
	Board of Directors	Audit Committee	Corporate Governance Committee	Nominating & Compensation Committee	Total Meeting Allowance				
1. General Sumpun Boonyanun Chairman / Independent Director Chairman of the Nominating & Compensation Committee	150,000	60,000	-	60,000	270,000	120,000	390,000	-	390,000
2. Mr. Vichai Pokasamrit Director / Independent Director Chairman of the Audit Committee / Chairman of the Corporate Governance Committee	75,000	120,000	40,000	45,000	280,000	100,000	380,000	-	380,000
3. Miss Rapeepan Luangaramrut Director / Independent Director	75,000	60,000	30,000	45,000	210,000	100,000	310,000	-	310,000
4. Mr. Sirichai Rasameechan Director / Independent Director	75,000	-	30,000	45,000	150,000	100,000	250,000	-	250,000
5. Mr. Kajornvut Tayanukom Director / Independent Director	75,000	-	30,000	-	105,000	100,000	205,000	-	205,000
6. Mr. Charoenrath Vilailuck Director	75,000	-	-	-	75,000	100,000	175,000	-	175,000
7. Mr. Watchai Vilailuck Director	75,000	-	-	-	75,000	100,000	175,000	-	175,000
8. Mr. Thananan Vilailuck Director	75,000	-	-	-	75,000	100,000	175,000	-	175,000
9. Mr. Jong Diloksombat Director	75,000	-	30,000	-	105,000	100,000	205,000	-	205,000
Total	750,000	240,000	160,000	195,000	1,345,000	920,000	2,265,000	-	2,265,000

Remark: ⁽¹⁾ Meeting allowance shall not be paid to the Executive Board, Risk Management Committee and Sustainable Committee because all members of such Committees are the executives who have remuneration as the executives already.

Supervision of the Subsidiary and the Associated Company

The Board of Directors has defined policy and principle of Supervision of the Subsidiary and the Associated Company to oversee the management and take charge in the operation of subsidiaries and associated companies as well as to protect the benefits of the Company's investment. Detail is shown in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic "6. Corporate Governance Policy" under the subject "6.1.1 Policy and Guidelines for the Board".

For the past year, the subsidiary and associated company had no case of non-compliance with the supervision of the subsidiary and the associated company policy.

Corporate Governance Policy and Guideline Compliance Control**(1) Prevention of Conflicts of Interest**

The Company has defined a conflict of interest policy, in order that the directors, managements and employees have to perform their duties to prevention of conflicts of interest in the Company's Business Ethics. Including, the Company disclosed in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic "6. Corporate Governance Policy" under the subject "6.1.2 Policy and Guidelines Related to Shareholders and Stakeholders". The Company has informed the guidelines for everyone in the organization to adhere to. The Corporate Governance Committee is responsible for monitoring compliance with the rules, regulations, corporate governance policies and the Company's business ethics regularly and strictly.

In 2025, the Company communicated and provided knowledge on the prevention of conflicts of interest, which forms part of the practices under the Company's Business Ethics, by disseminating such information through the Company's intranet to ensure acknowledgement by all directors. The Company also organized an online Business Ethics training course for executives and employees at all levels, with 90% of executives and employees participated in the training and passed the test.

For the past year, the directors, managements, employees and other related parties had no conflicts of interest with the Company.

(2) Use of inside information for exploitation

The Board of Directors oversees the use of inside information in accordance with the law and good corporate governance principles. The Company sets as policy that all employees shall acknowledge and sign the agreement of non-disclosure confidential information, non-offence of computer related and non-infringement of intellectual property. New employee shall sign this agreement together with employment contract. It was also set forth in the Company's Corporate Governance Policy to refuse directors, management and employees of the Company to use Company's inside information for personal benefits. Any trading of Samart Group's securities within 1 month prior to disclosure of either Company's financial performance or any other information that may affect securities' price and derivatives is prohibited. To ensure that the policy is acknowledged and complied, the Company will notify the all-year schedule of such periods in advance to all directors and management. Every quarter, the Company has also delivered such notice to directors and management to acknowledge.

However, the Company has set as a policy for the directors and the managements according to the definition of the SEC to notify the Company about the purchase, sale or transfer the Company's securities and contracts at least 1 day in advance before making the transaction through the Company Secretary. Then, the Company Secretary has to report the changes on such securities holdings of directors and managements in every Board of Directors' Meeting.

In 2025, the Company has conducted the following activities:

1. The Company communicated and provided knowledge on the supervision of internal information use, which forms part of the practices under the Company's Business Ethics, by disseminating such information through the Company's intranet to ensure acknowledgement by all directors. The Company also organized an online Business Ethics training course for executives and employees at all levels, with 90% of executives and employees participated in the training and passed the test.
2. The Company Secretary Department has, in advance, notified the directors, managements and related persons by email about the prohibited period of securities trading. In the past year, there were no instances of directors, executives, and related persons trading securities during the period designated by the Company as a trading suspension.

In addition, in the past year, the Company had no instances of unfair actions or exploitation of investors using insider information from the Company's directors or managements.

The report on changes in securities holding of directors and managements both direct and indirect, in the year 2025 can be summarized as follows:

Directors / Managements	Number of Share				Increase / (Decrease)	% Shareholding
	As of 31 December 2024		As of 31 December 2025			
	Direct ⁽¹⁾	Indirect ⁽²⁾	Direct ⁽¹⁾	Indirect ⁽²⁾		
1. General Sumpun Boonyanun	100,000	-	100,000	-	-	0.016%
2. Mr. Vichai Pokasamrit	100,000	-	100,000	-	-	0.016%
3. Miss Rapeepan Luangaramrut	-	-	-	-	-	-
4. Mr. Sirichai Rasameechan	150,000	-	150,000	-	-	0.024%
5. Mr. Kajornvut Tayanukorn	500,000	-	500,000	-	-	0.081%
6. Mr. Charoenrath Vilailuck	2,966,600	-	3,762,200	-	795,600	0.609%
7. Mr. Watchai Vilailuck	1,650,010	-	1,650,010	-	-	0.267%
8. Mr. Thananan Vilailuck	50,000	-	50,000	-	-	0.008%
9. Mr. Jong Diloksombat	400,000	-	400,000	-	-	0.065%
10. Miss Chotika Kamloonwesaruch	140,000	-	140,000	-	-	0.023%
11. Mr. Suchart Duangtawee	466,000	-	466,000	-	-	0.075%
12. Mr. Dhilokpat Nisamaneevong	15,000	-	15,000	-	-	0.002%
13. Miss Sirichan Phiraprawit	-	-	-	-	-	-

Remarks: ⁽¹⁾ Direct is the holding by directors and executives themselves;

⁽²⁾ Indirect is the holding by spouse, cohabiting couple, and any minor children of directors and managements.

(3) Corruption Prevention

The Company operates business in accordance with the corporate values, business code of conduct and the principles of good corporate governance, including compliance with laws related to the prevention of corruption and all forms of direct and indirect corruption to ensure that the Company and its subsidiaries have a policy to define the responsibilities, practices and requirements for appropriate operations to prevent corruption, a written corruption prevention policy has been established for the directors, managements, employees and all relevant stakeholders to seriously comply with the corruption prevention policy. Details of corruption prevention policy, Guidelines to perform of corruption prevention, penalty and the result of the implementation of such policies were disclosed in the topic “6 Corporate Governance Policy” under the subject “6.1.2 Policy and Guidelines Related to Shareholders and Stakeholders”.

In 2025, the Company communicated and provided knowledge on the corruption prevention, which forms part of the practices under the Company’s Business Ethics, by disseminating such information through the Company’s intranet to ensure acknowledgement by all directors. The Company also organized an online Business Ethics training course for executives and employees at all levels, with 92% of executives and employees participated in the training and passed the test.

In the past year, the Company did not find any fraud and corruption from employees. It only found shortcomings from not performing according to the Company’s regulations, which have been corrected and the correct regulations have been explained to employees. In addition, for the directors and managements, there were no wrongdoings or resignations due to issues of corporate governance, and there were no cases that could cause damage to the Company from performing their duties in the Company.

(4) Whistleblowing or Complaints

The Company adheres to good corporate governance principles and encourages the staffs and the stakeholders to examine and oversee any action which is illegal, fraud, or any action which might cause damages to the Company, violating the rules, regulations, and code of conduct, including rights violation. If such action is found, the employees and stakeholders can notify the clue on misconduct behavior to the Company by sending information and/or document and/or concerned evidence (as the Company’s form to notify the information on misconduct) to the Internal Audit Department. If the name and surname of the informant is specified, it will be more beneficial to the Company for convenience on enquiry and/or contact for more information.

Report on the Significant Activities on Corporate Governance

Details of Procedures and methods on “Whistleblowing or Complaints” has disclosed in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic “6 Corporate Governance Policy” under the subject “6.1.2 Policy and Guidelines Related to Shareholders and Stakeholders”.

In the past year, no notifying information on misconduct behavior or complaints was sent to the Company because the Company has been inspecting various systems. If any defects or improper practices are found, the Internal Audit Department will report to the Company’s managements and continuously monitor the corrections and improvements.

Report on the Results of Duty Performance of the Audit Committee in the Past Year

See details in the topic Report of the Audit Committee on page 10.

Summary of the Results of Duty Performance of committees

- Report of the Executive Board
See details in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic Report of the Executive Board on page 13
- Report of the Corporate Governance Committee
See details in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic Report of the Corporate Governance Committee on page 17
- Report of the Nominating & Compensation Committee
See details in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic Report of the Nominating & Compensation Committee on page 20
- Report of the Risk Management Committee
See details in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic Report of the Risk Management Committee on page 15
- Report of the Sustainable Development Committee
See details in the Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) in the topic Report of the Sustainable Development Committee on page 22